

# Reference Material for:

# Agenda Item 2.1 Strategy for the Assessor's CAMA/Property Tax Objectives

# Includes:

 Memorandum Re: PBS Project – Prep for SAC Meeting April 2: Property Based System (PBS) strategic outline



### **Department of Assessments**

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Assessor

# **MEMORANDUM**

To: Lloyd Hara Fr: John Wilson Dt: April 2, 2010

# PBS Project – Prep for SAC Meeting April 2

# 1. The Problems

- a. High Risk factor cited in 2005 Moss Adams report
- b. Existing coding constraints limit of five decimal points
- c. Maintenance and future coding projected retirement of Cobol-trained coders and lack of new ones.
- d. Mainframe downtime to sync levy codes and re-run failed batch processing
- e. Nightly batch processing failures require too much effort to correct

### 2. The Goals

- a. More reliable, less expensive, more flexible server platform
- b. Seamless integration between Assessments and other King County business systems, especially ABT
- c. Extend operational flexibility, efficiency and effectiveness in the field
- d. Create a data collection system that is easy to use, more reliable and submitted to the database in real time
- e. Develop a forward-looking, GPS-enabled system that optimizes the Assessor data collection to create greater "high value" data for the County as well as the private sector

# 3. The Options Going Forward

- a. Build a project framework that accomplishes several things:
  - i. Allow restart of the PBS project development
  - Solicit feedback from PBS project team and review, revise and recirculate new RFP
  - iii. Bring new RFP, with new milestones and budget estimates, to the PRB for conditional sign off

- b. Develop new, "focused" RFP, and solicit proposals around three possible scenarios:
  - i. Complete "plug-n-play" package to replace CAMA and Treasury side while connecting to Oracle Financial
  - ii. A hybrid that interfaces with existing CAMA system and Oracle Financial
  - iii. An in-house built system with outside consulting and/or term limited employees to backfill
- c. Develop a new budget for the PBS replacement project, as well as GPS-oriented build out, including:
  - i. New estimated budget for PBS replacement
    - 1. Identify key phases and budget deployment
  - ii. Updating and improving existing data collection equipment
    - 1. Newer model Tablet PCs or new iPad with wireless broadband
    - 2. User-friend dashboard for field data collection including mentor support after training
    - 3. Research & testing of possible deployment alternative data collection devices with wireless broadband.

### 4. PBS Outcomes

- a. Move Assessments totally off mainframe onto a server based system as soon as practical following ABT completion.
- b. Reduce risk exposure from mainframe system, including higher legacy costs, risks of downtime, and dwindling number of skilled programmers
- c. Create a seamless interface between Assessments, Treasury and others
- d. Establishing the Assessor's data collection as the information base upon which other resources are added or built
- e. Establish real time data collection and updating
- f. Create more efficient, effective, and less costly collection and management of Assessor data